

UNITED STATES OF AMERICA
DEPARTMENT OF TRANSPORTATION
FEDERAL AVIATION ADMINISTRATION

Air Agency Certificate

Number BL9S038R

This certificate is issued to

INDIAN HILLS COMMUNITY COLLEGE

whose business address is

**14383 COLLEGE AVENUE
OTTUMWA, IOWA 52501**

*upon finding that its organization complies in all respects
with the requirements of the Federal Aviation Regulations
relating to the establishment of an Air Agency, and is
empowered to operate an approved* **PILOT SCHOOL**

with the following ratings:

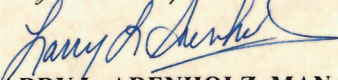
**PRIVATE PILOT COURSE
COMMERCIAL PILOT COURSE
INSTRUMENT RATING COURSE
FLIGHT INSTRUCTOR CERTIFICATION COURSE
FLIGHT INSTRUCTOR INSTRUMENT RATING COURSE**

*This certificate, unless canceled, suspended, or revoked,
shall continue in effect* **UNTIL AUGUST 31, 2019.**

Date issued:

AUGUST 11, 2017

By direction of the Administrator


**LARRY L. ARENHOLZ, MANAGER
CE01, DES MOINES, IOWA**

**This Certificate is not Transferable, AND ANY MAJOR CHANGE IN THE BASIC FACILITIES, OR IN THE LOCATION THEREOF,
SHALL BE IMMEDIATELY REPORTED TO THE APPROPRIATE REGIONAL OFFICE OF THE FEDERAL AVIATION ADMINISTRATION**

Any alteration of this certificate is punishable by a fine of not exceeding \$1,000, or imprisonment not exceeding 3 years, or both